City of Rochester Hills, Michigan

Financial Summary Report
For year ending December 31, 2016
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Dear Rochester Hills Residents:

On behalf of City Council and the entire City staff, I want to welcome you to the City of Rochester Hills Financial Summary Report for the fiscal year ended December 31, 2016. Thank you for taking a moment to read this year’s report and become more familiar with your city’s finances. We are proud to serve the residents of Rochester Hills and consider this report to be a major achievement in summarizing our financial results and showcasing our transparency.

This report is intended to present an understandable and easy-to-read summary of the financial activities of the City. It provides a brief analysis of the sources of our revenues, an explanation of where the dollars are spent, and a review of notable trends. In short, this report is a summary of Rochester Hills’ finances and economic condition.

Most of the information contained in this report is derived from financial information reported in the City’s audited 2016 Comprehensive Annual Financial Report (CAFR) and Annual Budget. This summary report is not intended to replace the 2016 CAFR, but by reading this Financial Summary, we hope you will be able to gain a better understanding of Rochester Hills’ financial activities and position for the fiscal year ended December 31, 2016.

I hope you will find this report useful and informative. If you would like additional information, you may access this report, our Comprehensive Annual Financial Report, Performance Dashboard, and Annual Budget on our website at www.rochesterhills.org. These reports are also available at the Rochester Hills Library and in the Reference Room located at City Hall.

Thanks again for taking the time to read this year’s Financial Summary Report. We are constantly searching for ways to increase transparency to better serve our residents, and we welcome your feedback and ideas.

Sincerely,

Bryan K. Barnett, Mayor
City Council Members

City Profile

The City of Rochester Hills was incorporated in 1984 and is located in Oakland County, Michigan. Rochester Hills has a Strong Mayor - Council form of government. The Mayor and seven members of the City Council are elected to four-year terms. Four of the council members are elected as district representatives and three members are elected as at-large representatives.

The population is approximately 73,000 (as estimated by SEMCOG) and comprises an area of 32.2 square miles. Rochester Hills provides a full range of municipal services for the public’s health, safety, welfare, and quality of life. City services include general administration, fire protection, contracted police protection, planning and zoning, engineering, building and code enforcement, cemetery operations and maintenance, park operations and maintenance, street construction and maintenance, storm water management, pedestrian pathway improvements and maintenance, as well as water and sewer operations, maintenance, and capital improvements, which are provided from user charges.
Rochester Hills offers quality housing, two award-winning school districts, major universities, a community hospital, a premium library, along with close proximity to a downtown with excellent shopping and restaurants in a hometown atmosphere.

The City boasts over 1,100 acres of parkland offering the community endless recreation opportunities. The Older Persons Commission and the Rochester Avon Recreation Authority offer world-class activities for our senior citizen, youth, and adult residents.

Rochester Hills also has a diverse business community and is situated in Automation Alley, the state’s premier technology cluster and home to one of Michigan’s eleven SmartZones. The City’s business cluster includes a concentration of automotive, computer-based, clean energy, and other research firms focused on advanced technologies.

### Top Ten Employers in the City of Rochester Hills

<table>
<thead>
<tr>
<th>2016 Rank</th>
<th>Principal Employers</th>
<th>Total Employees</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>Oakland University</td>
<td>2,330</td>
</tr>
<tr>
<td>2</td>
<td>Rochester Community Schools</td>
<td>1,341</td>
</tr>
<tr>
<td>3</td>
<td>Crittenton Hospital</td>
<td>1,115</td>
</tr>
<tr>
<td>4</td>
<td>FANUC America Corporation</td>
<td>900</td>
</tr>
<tr>
<td>5</td>
<td>Webasto Roof Systems</td>
<td>538</td>
</tr>
<tr>
<td>6</td>
<td>A. Raymond</td>
<td>425</td>
</tr>
<tr>
<td>7</td>
<td>Wright &amp; Filippis</td>
<td>321</td>
</tr>
<tr>
<td>8</td>
<td>Lear Corporation</td>
<td>280</td>
</tr>
<tr>
<td>8</td>
<td>Henry Ford Health System</td>
<td>280</td>
</tr>
<tr>
<td>9</td>
<td>3 Dimensional Services</td>
<td>252</td>
</tr>
<tr>
<td>10</td>
<td>Accurate Gauge</td>
<td>222</td>
</tr>
</tbody>
</table>
Demographic and Economic Information

2010 Educational Characteristics

- Bachelor's degree: 27.90%
- Graduate or professional degree: 22.10%
- Did not graduate high school: 5.20%
- High school graduate: 17.40%
- Some college, no degree: 18.90%
- Associate's degree: 8.10%

2010 Income Characteristics

- Less than $15,000: 1,862
- $15,000 - $34,999: 4,051
- $35,000 - $74,999: 7,328
- $75,000 - $149,999: 9,283
- $150,000 or more: 4,935

2010 Age Characteristics

- 64+: 30.3%
- 45-64: 24.5%
- 25-44: 20.2%
- 20-24: 5.5%
- 5-19: 5.7%
- > 5: 13.8%
Unemployment Comparison
Rochester Hills’ unemployment rate of 3.0% as of December 2016, compares very favorably to the region, Oakland County, the State of Michigan, and the United States.

City Population and City Full-Time Employees
For 2016, Rochester Hills had 215 budgeted full-time positions plus 58 contractual police officers. In 2015, 9 full-time firefighters were hired as approved by voters in the November 2014 election.
Top Ten Taxpayers
1. Detroit Edison
2. Singh Cider Mill Village
3. Vorh Associaties LLC
4. New Plan (Hampton Village Center)
5. Consumers Power
6. Winchester Center LLC
7. Stuart Frankel
8. Webasto Sunroof
9. Associates Estates Realty: Apartments
10. FANUC America Corporation

Diversity of Tax Base

<table>
<thead>
<tr>
<th>Type</th>
<th># of Units</th>
</tr>
</thead>
<tbody>
<tr>
<td>Single-family homes</td>
<td>19,004 homes</td>
</tr>
<tr>
<td>Condominiums</td>
<td>4,259 units</td>
</tr>
<tr>
<td>Low-income/senior citizen (11 buildings)</td>
<td>1,594 units</td>
</tr>
<tr>
<td>Rental apartments (16 complexes)</td>
<td>6,220 units</td>
</tr>
<tr>
<td>Mobile home parks (2 locations)</td>
<td>1,392 sites</td>
</tr>
<tr>
<td>Shopping centers</td>
<td>47 centers</td>
</tr>
<tr>
<td>Hotel/Motels (2 buildings)</td>
<td>236 rooms</td>
</tr>
<tr>
<td>Office space</td>
<td>104 buildings</td>
</tr>
<tr>
<td>Commercial</td>
<td>357 buildings</td>
</tr>
<tr>
<td>Light industrial</td>
<td>388 buildings</td>
</tr>
</tbody>
</table>

The local tax base of the City of Rochester Hills is comprised of 76.7 percent residential property, 13.3 percent commercial property, 3.8 percent industrial property, and personal property (business equipment, furniture, and machinery) consisting of 6.1 percent. No one taxpayer exceeds 1 percent of the total tax roll and the total of the top 10 taxpayers account for less than 6 percent of total tax collections.
Rochester Hills
has one of the lowest millage rates among all cities in Oakland County

**FY 2016 Oakland County City Millage Rates**

<table>
<thead>
<tr>
<th>City</th>
<th>Millage Rate</th>
</tr>
</thead>
<tbody>
<tr>
<td>Novi</td>
<td>10.2000</td>
</tr>
<tr>
<td>Rochester Hills</td>
<td><strong>10.4605</strong></td>
</tr>
<tr>
<td>Troy</td>
<td>10.4974</td>
</tr>
<tr>
<td>Auburn Hills</td>
<td>10.5602</td>
</tr>
<tr>
<td>Rochester</td>
<td>12.4304</td>
</tr>
<tr>
<td>Birmingham</td>
<td>14.8269</td>
</tr>
<tr>
<td>Farmington Hills</td>
<td>15.9764</td>
</tr>
<tr>
<td>Royal Oak</td>
<td>17.6796</td>
</tr>
<tr>
<td>Madison Heights</td>
<td><strong>22.9618</strong></td>
</tr>
<tr>
<td>Southfield</td>
<td></td>
</tr>
</tbody>
</table>

**Where Do Your Property Tax Dollars Go?**

- **30% County**
- **37% Schools**
- **33% City**

Total homestead tax, in the [Rochester Community Schools District](#) is 32.0619 mills, which is comprised of the City of Rochester Hills portion of 10.4605 mills, the Oakland County portion of 9.7014 mills, and the Rochester Community Schools portion of 11.9000 mills.
Where do your City tax dollars go?

Below is a breakdown of how the total tax dollars are allocated for services provided to the community. Of the total $32.4 million of tax dollars collected, $26.4 million are restricted monies that can only be used for the specific purpose of the millage, such as for local streets, fire, police, pathway, library operations, senior activity (OPC), youth and adult activity (R.A.R.A), green space preservation, and debt. The general operating millage is unrestricted monies ($6 million) that are used to pay for all other costs of services not fully funded by separate special millages, such as local streets, parks, building, planning, ordinance, and general government.

<table>
<thead>
<tr>
<th>Function</th>
<th>Mills</th>
<th>Dollars</th>
</tr>
</thead>
<tbody>
<tr>
<td>General operating purposes</td>
<td>2.0275</td>
<td>$ 6,029,323</td>
</tr>
<tr>
<td>Local streets</td>
<td>1.1362</td>
<td>3,555,297</td>
</tr>
<tr>
<td>Fire operating services</td>
<td>2.7000</td>
<td>8,449,396</td>
</tr>
<tr>
<td>Police protection services</td>
<td>2.8109</td>
<td>8,796,309</td>
</tr>
<tr>
<td>OPC operating and transportation</td>
<td>0.3401</td>
<td>1,064,083</td>
</tr>
<tr>
<td>R.A.R.A. operating</td>
<td>0.1948</td>
<td>609,489</td>
</tr>
<tr>
<td>Pathway maintenance</td>
<td>0.1856</td>
<td>580,699</td>
</tr>
<tr>
<td>Debt service</td>
<td>0.2838</td>
<td>900,346</td>
</tr>
<tr>
<td>Library operations (1)</td>
<td>0.7816</td>
<td>2,449,294</td>
</tr>
</tbody>
</table>

Total Millage for Fiscal Year 2016 10.4605  $ 32,434,237

(1) Library operations are independent of the city and are not included in its financial statements.
The City of Rochester Hills millage rate is set by provisions in the City Charter and by the vote of the residents. The millage rate continues to remain favorable among other area communities similar in size.

In 2016, a Rochester Hills resident with a market value home of $200,000, equaling a taxable value of $100,000, paid $87.17 each month in taxes for City services.

**Monthly Cost for City Services**

<table>
<thead>
<tr>
<th>Category</th>
<th>Cost</th>
</tr>
</thead>
<tbody>
<tr>
<td>General Fund</td>
<td>$16.90</td>
</tr>
<tr>
<td>Local Streets</td>
<td>$9.47</td>
</tr>
<tr>
<td>Fire</td>
<td>$22.50</td>
</tr>
<tr>
<td>Police</td>
<td>$23.42</td>
</tr>
<tr>
<td>Pathways</td>
<td>$1.55</td>
</tr>
<tr>
<td>Debt Services</td>
<td>$2.37</td>
</tr>
<tr>
<td>RARA</td>
<td>$1.62</td>
</tr>
<tr>
<td>OPC</td>
<td>$2.83</td>
</tr>
<tr>
<td>Library</td>
<td></td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td>$87.17</td>
</tr>
</tbody>
</table>
City Financial Statements

Statement of Net Position

The net position of the City represents the difference between the City’s total assets and total liabilities. Change in the net position serves as a useful indicator of the City’s financial position.

The following financial summary is a condensed view of Rochester Hills’ assets and liabilities for the primary government with balances as of December 31, 2016 compared to balances as of 2014 and 2015 year ends.

<table>
<thead>
<tr>
<th>Statement of Net Position</th>
<th>As of December 31, 2016 (in millions)</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Governmental Activities</td>
</tr>
<tr>
<td><strong>Assets</strong></td>
<td></td>
</tr>
<tr>
<td>Current and other assets</td>
<td>$134.0</td>
</tr>
<tr>
<td>Capital assets</td>
<td>185.1</td>
</tr>
<tr>
<td><strong>Total assets</strong></td>
<td>319.1</td>
</tr>
<tr>
<td><strong>Liabilities</strong></td>
<td></td>
</tr>
<tr>
<td>Current liabilities</td>
<td>8.3</td>
</tr>
<tr>
<td>Long-term liabilities</td>
<td>12.6</td>
</tr>
<tr>
<td><strong>Total liabilities</strong></td>
<td>20.9</td>
</tr>
<tr>
<td><strong>Deferred Inflow of Resources</strong></td>
<td>31.0</td>
</tr>
<tr>
<td><strong>Net Position</strong></td>
<td></td>
</tr>
<tr>
<td>Net investment in capital assets</td>
<td>177.7</td>
</tr>
<tr>
<td>Restricted</td>
<td>44.2</td>
</tr>
<tr>
<td>Unrestricted</td>
<td>45.3</td>
</tr>
<tr>
<td><strong>Total net position</strong></td>
<td><strong>$267.2</strong></td>
</tr>
</tbody>
</table>
Current and other assets ($189.2 million) can reasonably be expected to be converted to cash or will be consumed within one year.

Capital assets ($302.4 million) are investments in the City’s land, building, equipment, improvements, and infrastructure. The City uses these assets to provide services to our residents and businesses, and are not available for future spending.

Current and other liabilities ($10.4 million) represent debts that are expected to be paid off in one year or less, unearned tax revenue, accounts payable, and accrued wages.

Long-term liabilities ($30.5 million) mainly represent long term debt obligations of the City. The proceeds from the various debt issues were used to finance large projects such as buildings, drain improvements, water and sewer mains, and local street construction.

Deferred inflow of resources ($31.0 million) represents revenue received in 2016 but not available for use until 2017 or later.

Net investment in capital assets ($278.8 million) represents the City’s investment in capital assets less accumulated depreciation and any outstanding debt used to acquire those assets.

Restricted net position ($44.2 million) are subject to externally imposed restrictions for spending. The resources are restricted for roads, public safety, infrastructure, cemetery, green space preservation, and debt.

Unrestricted net position for governmental activities ($45.3 million) may be accessible to the City to provide services to residents if there were no additional revenues or resources available. Unrestricted net assets of business-type activities ($51.4 million) may be used for water and sewer operations, maintenance, and debt. Many of these resources have been designated for future capital outlay and equipment replacement.
Statement of Activities

The Statement of Activities represents the revenue resources and program expenses for Governmental and Business-type activities.

<table>
<thead>
<tr>
<th>Statement of Activities</th>
<th>December 31, 2016 (in millions)</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Governmental Activities</td>
</tr>
<tr>
<td>Revenue</td>
<td></td>
</tr>
<tr>
<td>Charge for services</td>
<td>$6.5</td>
</tr>
<tr>
<td>Grants and other</td>
<td>6.6</td>
</tr>
<tr>
<td>contributions</td>
<td></td>
</tr>
<tr>
<td>Property taxes</td>
<td>30.5</td>
</tr>
<tr>
<td>State-shared revenue</td>
<td>5.7</td>
</tr>
<tr>
<td>Investment earnings</td>
<td>0.9</td>
</tr>
<tr>
<td>Cable franchise fees</td>
<td>1.7</td>
</tr>
<tr>
<td>Miscellaneous</td>
<td>1.1</td>
</tr>
<tr>
<td>Total revenue</td>
<td>53.0</td>
</tr>
<tr>
<td>Program Expenses</td>
<td></td>
</tr>
<tr>
<td>General government</td>
<td>5.1</td>
</tr>
<tr>
<td>Public works</td>
<td>14.0</td>
</tr>
<tr>
<td>Public safety</td>
<td>20.6</td>
</tr>
<tr>
<td>Community and economic</td>
<td>1.1</td>
</tr>
<tr>
<td>Recreation and culture</td>
<td>5.6</td>
</tr>
<tr>
<td>Interest on long-term</td>
<td>0.4</td>
</tr>
<tr>
<td>Water and sewer</td>
<td>-</td>
</tr>
<tr>
<td>Total program expenses</td>
<td>46.8</td>
</tr>
<tr>
<td>Change in Net Position</td>
<td></td>
</tr>
<tr>
<td>Net Position - Beginning of year</td>
<td>261.0</td>
</tr>
<tr>
<td>Net Position - End of year</td>
<td>$267.2</td>
</tr>
</tbody>
</table>

Revenues:

**Charges for services** ($41.4 million) are revenues collected for services rendered to the public. Of this, $6.5 million are from governmental funds and $34.9 million are received from water and sewer service charges.

**Grants and other contributions** ($9.1 million) represent revenues from external agencies, such as federal, state, county, or private sources, for road maintenance, equipment, and contributions of infrastructure.
Property taxes ($30.5 million) are the largest source of governmental operating revenue for the City. Property taxes are from tax levies calculated on the property’s taxable value times the millage rate.

State-shared revenues ($5.7 million) are monies received from the State of Michigan. The program is a redistribution of sales tax collected by the State of Michigan and distributed to local governments.

Investment earnings ($1.1 million) represent income earned from investments.

Cable franchise fees ($1.7 million) are received from local cable utilities.

Expenses:

General government ($5.1 million) expenses are for administrative services, including City Council, Mayor’s Office, Treasury, City Clerk, Assessing, Human Resources, and Legal Services.

Public works ($14.0 million) expenses are related to the cost of services for design, construction, maintenance, and operations of facilities and infrastructure within the City.

Public safety ($20.6 million) expenses reflect the cost for services associated with providing building code, ordinance enforcement, fire, and police services for the community.

Community and economic development ($1.1 million) expenses are related to planning, zoning, and economic development costs of future and existing development within the City.

Recreation ($5.6 million) expenses are park related expenses for services to enrich the quality of life through recreational programs for the youth, adults, and seniors in the community, as well as cultural and educational programs for residents and visitors.

Interest on long-term debt ($0.4 million) expenses reflect the current interest payments due on debt.

Water and sewer ($33.9 million) expenses reflect the cost of services to purchase water, treat sewage, and provide for operations, maintenance, and improvements to the water and sewer system to residents and businesses in the City.
Where the Money Comes From
FY 2016 Total Revenues by Type

Revenues

- State-Shared Revenue: 6.3%
- Investment Earnings: 1.2%
- Miscellaneous: 1.2%
- Charges for Services: 45.7%
- Property Taxes: 33.7%
- Grants and Contributions: 10.0%
- Cable Franchise Fees: 1.9%

Where the Money Goes
FY 2016 Total Expenses by Type

Program Expenses

- Water and Sewer: 42.0%
- General Government: 6.3%
- Public Works: 17.4%
- Public Safety: 25.5%
- Interest on Long-term Debt: 0.5%
- Recreation and Culture: 6.9%
- Community and Economic Development: 1.4%
Governmental Activities
Governmental activities are funded primarily by property taxes. In FY 2016, revenues ($53.0 million) exceeded expenses ($46.8 million) by $6.2 million. Revenues decreased in grants and miscellaneous revenue but increased in all other categories, including property taxes. Expenses decreased in interest on long-term debt, but increased in general government, public works, and public safety.

Business-type Activities
Business-type activities are funded by user fees to cover operational and capital costs for water and sewer services. In FY 2016, revenues ($37.6 million) exceeded expenses ($33.9 million) by $3.7 million. Revenue increased due to more water and sewer consumption while costs for operations also increased slightly.
Rochester Hills issues debt to fund projects that were either voter approved (such as the Older Persons Commission’s building), resident driven requests (such as Special Assessment Districts), or citywide infrastructure improvements. As indicated above, the City’s debt burden decreased in FY 2016.

In accordance with Public Act 279, the statutory debt limit of bonded indebtedness shall not exceed 10% of a city’s State Equalized Valuation (SEV) of taxable property. The SEV for the City of Rochester Hills for FY 2016 was $3.69 billion and the corresponding debt limit for FY 2016 was $369 million (or 10% of the SEV). The City’s outstanding General Obligation debt as of December 31, 2016 that is subject to the statutory limitation was $28 million (0.76% of the City’s SEV) or 92% below what is allowed by state law. The City has a small amount of debt when compared with its legally allowed debt limit.
Bond Rating

The City of Rochester Hills is proud to have a AAA bond rating from Moody’s, Standard and Poor’s, and Fitch Ratings for the City’s bonds. The City’s AAA credit ratings are the highest that can be earned by an organization.

The City has an established Retiree Health Care Benefit Trust to provide assistance for post employment health care. The January 1, 2016 Actuarial Report shows the City has almost fully funded those long-term liabilities. The Acturial Report is generated every two years, with the next one due on January 1, 2018.
The City of Rochester Hills is dedicated to maintaining and improving infrastructure by leveraging Major Road funds to partner with the Road Commission of Oakland County and Michigan Department of Transportation to complete large projects cooperatively.

Major roads in poor condition decreased from 26% in 2013 to 16% in 2016. Roads in good and fair condition increased from 74% in 2013 to 84% in 2016.
City Council adopted a plan for the General Fund to transfer $5 million for FY 2014, 2015, and 2016 to subsidize Local Street reconstruction.

The investment in local streets has shown improvement in the overall street conditions. In 2013, local streets in poor condition were up to 33% and in 2016, are down to 15%. Streets in good and fair condition improved from 67% in 2013 to 85% in 2016.
The City is committed to continuing to improve and maintain the water and sewer infrastructure to provide the best service to the water and sewer customers.

**Annual Water & Sewer Construction/Rehabilitation**

The City is focused on improving facilities and infrastructure to maintain safe services for residents.

**All City Projects Capital Outlay**
City-Wide Capital Assets
As of December 31, 2016, the City’s total capital assets (net of depreciation) was $302.4 million.

2016 Capital Assets

- Infrastructure 61.1%
- Right-of-way 16.3%
- Building and land improvements 12.3%
- Vehicles 1.5%
- Furniture and equipment 1.3%
- Land 7.5%

2016 Capital Projects and Equipment Purchases
- Major Road & Local Street Concrete & Asphalt Rehabilitation Program
- Norton Lawn & Hickory Lawn SAD Paving
- Hamlin & Adams Road Irrigation Installation
- Butler Road Turn-Lane @ Adams Road
- Brewster Road Turn-Lane @ Walton Blvd
- Rochdale Drive Rehabilitation
- Northfield & Tan Reconstruction
- North Fairview Lane Rehabilitation
- John R Pathway [Auburn – 2,300’ SB]
- North Hill Water Main Replacement
- SCADA System Upgrade
- Computer Network Upgrade & Microsoft Office Upgrade
- Innovation Hills Park Land Improvements
- City Hall Parking Lot Reconstruction
- Fire Stations #1, 2, 3, & 5 Reconstruction
- Fire Hose Replacement, Thermal Imaging Cameras, Automobile Extrication Equipment
- Self Contained Breathing Apparatus (SCBA) Replacement
- 5 Ambulances
- 2 Zero Turn Mowers, Field Rake, 4 Pick-ups, 1 Van, 1 Jeep
- 2 Tandem Axle Dump Trucks, 1 Front-End Loader, 1 Wheeled Excavator
This Financial Summary Report has been prepared to provide an overview of the City’s financial position to the residents, businesses, and visitors of the City of Rochester Hills. The summary is intended to provide an informative easy-to-read report of the City’s operations and overall financial condition. The Financial Summary Report includes the governmental and business-type activities of Rochester Hills’ funds.

The Government Finance Officers Association (GFOA) of the United States and Canada has awarded the City of Rochester Hills the Award for Outstanding Achievement in Popular Annual Financial Reporting for its Financial Summary Report for fiscal year 2015. This is a prestigious national award program that recognizes conformance with the highest standards in the preparation of state and local government popular annual financial reports.

Much of the information presented in this financial summary was obtained from the audited financial statements included in the City’s Comprehensive Annual Financial Report (CAFR) for the period ended December 31, 2016. This financial summary does not comply with generally accepted accounting principles (GAAP) and component units were not included.
Key Financial Information

**Long-Range Financial Planning** – Rochester Hills continues to improve and build upon its long-range financial planning process. In 1995, the City developed a long range financial model that continues to be a valuable tool. As part of the budgeting process, the Fiscal Division updates long-range forecasts of revenues and expenses. These forecasts serve as the framework for budgetary decision-making by clarifying financial parameters, available resources, and potential options. The model provides historical data, currently budgeted programs, and future financial capacity based on various sets of future assumptions.

**Performance Dashboard** – The Performance Dashboard is designed to help residents gain a better understanding of how the City is performing in several vital areas: Fiscal Stability, Economic Strength, Public Safety, and Quality of Life. Much of the information presented in the Dashboard is taken from the Budget Plan Book, Comprehensive Annual Financial Report (CAFR), U.S. Census, and other related reports.

**Budget Plan Book** – The Budget Plan Book is a three-year comprehensive budget document that sets the City’s goals, objectives, and spending limits for a specific time period. The concept of three-year budgeting is a proactive approach that has enabled Rochester Hills to better see the challenges and opportunities that lie ahead while allowing the City to become more resourceful and strategic in its approach to delivering services.

**Comprehensive Annual Financial Report (CAFR)**

The CAFR is an annual audit of Rochester Hills’ financial statements, internal controls, and processes, which is conducted by an independent auditing firm, in accordance with state law and the City Charter. The contents and information provided in the CAFR are accurate in all material aspects and are presented in a manner that fairly presents the financial position of the City.

For additional information, please visit [www.rochesterhills.org/reports](http://www.rochesterhills.org/reports)
Department Contact Information

Rochester Hills City Hall
1000 Rochester Hills Drive
Rochester Hills, MI 48309
248-656-4600
Hours: Monday-Friday 8:00 - 5:00

EMERGENCY 9-1-1

Accounting 248-656-4632
Accounting – Billing 248-656-4688
Assessing 248-656-4605
Building & Ordinance 248-656-4615
Building – Inspection Line 248-656-4619
Cemetery - Clerk's Office 248-652-4713
City Council 248-841-2460
Clerk's Office 248-656-4630
Department of Public Service (DPS) 248-656-4685
Engineering 248-656-4640
Facilities 248-656-4658
Fire – Administration 248-656-4720
Fiscal 248-841-2533
Human Resources 248-656-4708
Mayor's Office 248-656-4664
Management Information Systems 248-841-2475
Oakland County Sheriff’s Office 248-537-3530
Parks 248-656-4673
Parks – Environmental Education Program 248-656-4775
Parks – Forestry 248-656-4673
Parks – Museum 248-656-4663
Planning & Development 248-656-4660
Purchasing 248-841-2533
RH Television 248-656-4715
Treasury 248-656-4675
Property Tax Lookup

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Additional Contact Information

Avondale Community Schools 248-537-6000
Chamber of Commerce 248-651-6700
Crittenton Hospital 248-652-5000
District Court 52-3 248-853-5553
Michigan Senior Olympics 248-608-0250
Oakland County 248-858-1000
Oakland County Road Commission 248-858-4804
Oakland University 248-370-2100
Older Persons Commission (OPC) 248-656-1403
RARA 248-656-8308
Rochester College 248-218-2000
Rochester Community Schools 248-726-3000
Rochester Hills Public Library 248-656-2900
Secretary of State 888-767-6424
State of Michigan 877-932-6424

Utilities
Allied Waste/Republic (trash) 248-858-8999
AT&T U-verse 800-288-2020
Comcast (cable) 248-334-1144
Consumers Energy (gas) 800-477-5050
DTE Energy (electric) 800-477-4747
RecycleBank (recycling) 888-727-2978
Wide Open West - WOW (cable) 800-848-2278

Neighboring Communities
Auburn Hills 248-370-9400
Oakland Township 248-651-4440
Rochester 248-651-9061
Shelby Township 586-731-5100
Troy 248-524-3316
City of Rochester Hills
Michigan
1000 Rochester Hills Drive
Rochester Hills, MI 48309
248-656-4600
www.rochesterhills.org

Bryan K. Barnett, Mayor
Joe Snyder, Chief Financial Officer